



LOWER MANHATTAN DEVELOPMENT CORPORATION

**REQUEST FOR QUALIFICATIONS
OFFSET, DIGITAL & PHOTO PRINTING SERVICES**

*The Lower Manhattan Development Corporation, a subsidiary of
the New York State Urban Development Corporation
d/b/a Empire State Development Corporation,
seeks proposals to provide advertising services.*

Lower Manhattan Development Corporation

John C. Whitehead, Chairman

Kevin M. Rampe, President

May 17, 2004

Deadline for responses: Tuesday, June 14, 2004 5:00 PM EST

Questions must be submitted in writing no later than 5:00pm on Monday, May 24, 2004 to David Ortega, Communications Design Manager by mail to LMDC or by facsimile to: (212) 962-2431. Addenda to this RFQ, including responses to any questions, will be posted on the LMDC web site www.renewnyc.com by 5:00pm on Wednesday, May 26, 2004. LMDC will not accept, and cannot respond to, questions via any other methods.

I. GENERAL INFORMATION

A. Mission and Structure of the Lower Manhattan Development Corporation

The Lower Manhattan Development Corporation (“LMDC”) was established in late 2001 to develop and revitalize Lower Manhattan in the aftermath of the September 11, 2001 terrorist attacks. As it relates to the work of LMDC, Lower Manhattan refers to all areas in Manhattan south of Houston Street.

LMDC is a subsidiary of the New York State Urban Development Corporation, doing business as Empire State Development Corporation (“ESDC”), a political subdivision and public benefit corporation of the State of New York, created by Chapter 24 of the Laws of New York, 1968, as amended. LMDC is governed by a sixteen member Board of Directors, eight of whom were nominated by the Governor of the State of New York and eight of whom were nominated by the Mayor of the City of New York.

LMDC is funded by federal appropriations administered by the United States Department of Housing and Urban Development (“HUD”) through its Community Development Block Grant (“CDBG”) program. To date, approximately \$2 billion has been allocated to LMDC under such appropriations and another \$783 million is anticipated through a second grant. (See Defense Appropriations Act of 2002, Public Law 107-117 and Supplemental Appropriations Act of 2002 for Further Recovery from and Response to Terrorist Attacks on the United States, Public Law 107-206). Partial Action Plans relating to the expenditure of some of these funds are available on LMDC’s web site: <http://www.renewnyc.com>.

B. Overview of Services Requested and the Submission Process

In fulfilling its responsibility of rebuilding the World Trade Center Site and revitalizing Lower Manhattan through an open and transparent public process, LMDC will need to obtain the services of one or more firms to provide printing services including, but not limited to: photographs, brochures, newsletters, banners, flyers, posters, reports and press proofs. LMDC may select one or more firms to provide some of the requested services, or LMDC may select a single firm to provide all services requested. Firms interested in submitting proposals to provide such services are required to follow the recommended guidelines and instructions contained in this Request for Qualifications (“RFQ”). In the event it becomes necessary to revise any part of this RFQ, revisions will be provided by addenda posted on the LMDC web site: <http://www.RenewNYC.com>.

Proposals should provide a straightforward, complete and concise description of the firm’s capabilities to satisfy the requirements of the RFQ. Please prepare 6 (six) copies of your proposal and work samples. Each copy of the proposal should be bound in a single volume and include any documentation you may wish to submit.

Firms submitting a proposal in response to this RFQ may be required to give an oral presentation of their proposal to LMDC. This oral presentation may provide an opportunity for the firms to clarify or elaborate on the proposal but will in no way change the original submission. Engagement staff should be present at the oral presentation. LMDC's request for an oral presentation shall not constitute acceptance of a proposal.

Proposals must be received no later than 5:00 PM EST, Tuesday, June 14, 2004. Deliver all proposals to:

RFQ PROCESSOR

Lower Manhattan Development Corporation
One Liberty Plaza, 20th Floor
New York, NY 10006
Attn: Printing/Photographic RFQ

LMDC reserves the right to reject any or all proposals submitted if such election is deemed to be in the best interest of LMDC. LMDC assumes no obligation, no responsibility and no liability for costs incurred by the responding firms prior to the issuance of a contract.

The current schedule for this effort is as follows:

- May 17, 2004 – RFQ issued
- May 24, 2004 – Deadline for questions
- May 26, 2004 – Addenda posted on web site
- June 14, 2004 – Responses due
- June 16-18, 2004 – Oral presentations (if required)
- June 21-25, 2003 – Printer(s) selected

Subject to annual review and approval by the LMDC Board of Directors, the selected firms will be retained for 1 (one) year with an option for LMDC to renew for two additional 1 (one) year terms.

II. ANTICIPATED SCOPE OF SERVICES

LMDC is seeking one or more firms to assist LMDC in meeting its' digital, offset and photo printing needs regarding the revitalization work in Lower Manhattan. LMDC requests proposals for one or more firms to provide services including but not limited to photographs, brochures, newsletters, banners, flyers, posters, reports and press proofs.

A. Purpose and Project Area

LMDC is seeking one or more firms to assist LMDC with printing capabilities covering a wide spectrum of projects. Specifically, LMDC seeks agencies that can assist with our daily project digital, offset and photographic printing needs.

B. Scope of Project

Since its inception the LMDC has utilized printing services to disseminate information rapidly through a variety of printing mediums. The LMDC will require a vendor to provide newsletters, brochures, bound reports, booklets, post cards, outdoor and indoor signage. Photographic printing needs from both film and digital files are also needed. The majority of all printing files will be provided to the vendor in digital form. Print project quantities vary; but generally fall within 5-150K pieces for offset projects, with smaller numbers for digital and photographic needs. Outdoor and indoor signage sizes and mediums vary, however, panels are generally within 40 square feet, with single digit quantities. To complement the printing process color press proofs and scanning of images could be utilized.

C. Project Schedule

Anticipated services for selected advertising firm(s) will commence on or prior to June 1, 2004 and continue on an as needed basis for one year with an option to renew for additional one year terms subject to LMDC staff and Board approval.

Vendors will be required to provide services on short notice, within a tight deadline.

III. SUBMISSION REQUIREMENTS

Please letter your responses exactly as the questions are presented herein. Please limit your submission to 10 (ten) one-sided pages, not including work samples, which must be included in a separate, bound, appendix. Interested firms are invited to submit proposals that contain the following information:

A. Experience, Structure, and Personnel

1. A history of the companies experience providing multiple printing services to clients and the structural organization related to completing assignments.
2. A description of the company's printing technologies in regards to off-set, digital and photo printing.
3. Visual samples of each of the services to be provided that demonstrate the work completed by your agency. Include the client, the name of a contact person who is able to provide a reference, a description of the nature of the work, the size and complexity of the project.
4. Any other information that you believe would make the firm's work on behalf of LMDC superior to that of other firms or information about your firm's specialty or particular skill to perform a specific requested service.

B. Methodological Approach

1. A description of how the firm intends to address the anticipated scope of services set forth in Section II of this RFQ.
2. A statement explaining the firm's approach to offering off-set, digital and photo printing.
3. If the firm is not proposing to provide all requested services, please include a statement of which specific services the firm proposes to provide.

C. Fee

1. Please provide a fee schedule for standard items such as digital prints, film output, oversized prints and scanning services.
2. For custom work or special projects, please provide the normal hourly rate of each principal and staff member whose resume is provided or whose job category may be required, and the rate used in the proposal.
3. Any reduced fees offered to other municipalities, governmental entities, economic development or nonprofit organizations, and civic organizations.
4. Any other fees or charges.

NOTE: The fee proposal must be submitted in a separate, clearly marked, sealed envelope. The fees will not be opened until all proposals have been initially evaluated. Although proposed fees will be taken into account, LMDC reserves the right to negotiate a lower or different fee structure with any firm that is selected.

D. Contact Information (NOTE: does not count toward 10-page limit)

On a single cover sheet in your proposal, please provide:

1. The lead firm or individual name;
2. The lead firm's contact person;
3. License or certification information of lead firm principal or individuals working on the LMDC project;
4. Telephone, fax, and wireless numbers for firm principals or individuals working on the LMDC project;
5. E-mail address for firm principals or individuals working on the LMDC project;
6. The Street address of lead firm or individual;
7. The year the firm or individual practice established;
8. The MBE/WBE status of the firms (Minority-owned Business Enterprise or Women-owned Business Enterprise, as certified by New York State);
9. The type of work or specialty and size of firm; and
10. The signature of the lead individual, and the date of the signature.

E. Conflicts of Interest (NOTE: does not count toward 10-page limit)

1. Submit a statement describing any potential conflict of interest or appearance of impropriety, relating to other clients of the firm, or officers,

directors, and employees of LMDC, that could be created by providing services to LMDC.

2. Indicate what procedures will be followed to detect and notify LMDC and to resolve any conflicts of interest.
3. Indicate any pending litigation and/or regulatory action by any oversight body or entity that could have an adverse material impact on the firm's ability to serve LMDC.
4. Indicate if the firm has ever had a prior contract with any governmental entity terminated for any reason, and provide an explanation.
5. Submit a completed Standard Background Questionnaire (Attachment 3).

F. Non-discrimination Policy (NOTE: Does not count toward 10-page limit)

1. Firms with 50 or more employees shall submit a copy of their nondiscrimination or affirmative action plan.
2. Firms with less than 50 employees shall submit a statement of their commitment to equal opportunity and affirmative action from their chief executive officer.
3. Each responding firm must also complete and submit both
 - (a) Attachment 1 relating to the anticipated workforce to be utilized on the contract, and
 - (b) Attachment 2 relating to the anticipated participation of minority and women-owned business enterprises as subcontractors, if any.

G. Insurance

1. Firms will be required to submit appropriate certificates of coverage as described in Attachment 4 (Schedule A) at the time of contract execution.

All information and documents described in subsections A through D above must be included or addressed in the submission.

IV. CRITERIA FOR SELECTION

In evaluating proposals submitted pursuant to this request, LMDC places high value on the following factors, not necessarily in order of importance:

- Experience of firm and employees to be assigned projects and ability to meet printing work requests within a tight deadline.
- Quality of work product as demonstrated in submitted work samples.
- Number of different services firm can complete in-house.
- Firms' current implementation of technical advancements in relation to digital media.
- Selected firm's staff ability, availability and facility for working with LMDC directors, officers, staff and consultants and conformity with or exceeding of

applicable LMDC's policies as noted herein, including specific policies relating to nondiscrimination and affirmative subcontracting goals.

- Projected cost of services.

V. CONTRACT TERMS AND REQUIREMENTS

The contents of the proposal prepared by the successful firms, with any amendments approved by LMDC, will become a part of the contract that is signed as a result of this RFQ Process. [The terms outlined throughout this RFQ should be considered all inclusive.]

The selected firms will be required to:

- Work with LMDC staff and its consultants to provide printing services to LMDC on matters that may arise in connection with the planning, development, and revitalization of Lower Manhattan.
- Maintain accurate accounting records and other evidence pertaining to costs incurred in providing services, and on LMDC request, to make such records available to LMDC at all reasonable times during the contract period and for six (6) years after the date of the final payment to the firms under the contract.
- Assume sole responsibility for the complete effort as required by this RFQ, and be the sole point of contact with regard to contractual matters.
- Refrain from assigning, transferring, conveying, subletting or otherwise disposing of the contract or its rights, titles or interest therein or its power to execute such agreement to any other person, firm, partnership, company, or corporation without the prior consent and approval in writing of LMDC.
- Comply with applicable law governing projects initiated or supported by LMDC, including all applicable HUD requirements and regulations.

LMDC may hire more than one firm that responds to this RFQ. LMDC has no preference that all services are provided by the same firm and firms may choose to submit qualifications to provide less than all of the anticipated scope of services. Responding firms must specify which services they are proposing to provide. LMDC will review all proposals without prejudice regarding which services are proposed.

LMDC reserves the right to terminate any contract entered into as a result of this RFQ at any time, provided that written notice has been given to the firm at least thirty (30) days prior to such proposed termination date.

VI. MISCELLANEOUS CONDITIONS

- A. Obligation Only on Formal Contract

The issuance of this RFQ, the submission of a response by any firm, and the acceptance of such response by LMDC do not obligate LMDC in any manner. Legal obligations will only arise on the execution of a formal contract by LMDC and the firm(s) selected by LMDC. LMDC's formal contract will consist of more than one schedule, including one substantially in the form of the accompanying "Schedule A" (Attachment 4). LMDC provides this form for informational purposes only and may amend its schedules from time to time.

Responses to this RFQ will be prepared at the sole cost and expense of the proposing firms. No materials submitted in response to this RFQ will be returned.

B. LMDC Reservation of Rights

LMDC may (i) amend, modify, or withdraw this RFQ, (ii) revise requirements of this RFQ, (iii) require supplemental statements or information from any firm, (iv) accept or reject any or all responses hereto, (v) extend the deadline for submission of responses thereto, (vi) negotiate or hold discussions with any respondent and to waive defects and allow corrections of deficient responses which do not completely conform to the instructions contained herein, and (vii) cancel this RFQ, in whole or in part, if LMDC deems it in its best interest to do so. LMDC may exercise the foregoing rights at any time without notice and without liability to any proposing firm or any other party for their expenses incurred in the preparation of the responses hereto or otherwise.

C. Nondiscrimination and Affirmative Action Policies

It is the policy of the State of New York and LMDC to comply with all federal, state and local laws, policies, orders, rules and regulations which prohibit unlawful discrimination because of race, creed, color, national origin, sex, sexual orientation, age, disability or marital status, and to take affirmative action in working with contracting parties to ensure that Minority and Women-owned Business Enterprises ("M/WBEs"), Minority Group Members and women share in the economic opportunities generated by LMDC's participation in projects or initiatives, and/or the use of LMDC funds. As a subsidiary of ESDC, LMDC follows ESDC's non-discrimination and affirmative action policy will apply to any contract entered into as a result of this RFQ. LMDC has established a 20% M/WBE participation goal for its entire redevelopment project. The selected firm(s) shall be required to use best efforts to provide for the meaningful participation of United States M/WBE's, Minority Group Members and women in the execution of this contract. A copy of each responding firm's equal employment opportunity policy statement, Attachment 1 relating to the anticipated workforce to be utilized on the contract and Attachment 2 relating to the anticipated participation by M/WBEs as subcontractors, shall be included as part of the response to the RFQ. The ESDC Affirmative Action Unit ("AAU") is available to assist you in identifying M/WBEs certified by the State of New York that can provide goods and services in connection with the contract anticipated by this RFQ. If you require M/WBE listings, please call the AAU at (212) 803-3224.