

**APPENDIX C**

**LOWER MANHATTAN CONSTRUCTION COORDINATION  
GROUP MISSION STATEMENT**

## LOWER MANHATTAN CONSTRUCTION COORDINATION GROUP MISSION STATEMENT

An extensive rebuilding and revitalization effort has begun in response to the damage to the World Trade Center and surrounding properties, and the broader impacts to area businesses and the transportation infrastructure of Lower Manhattan, caused by the terrorist attacks of September 11, 2001. Simultaneously, a permanent Memorial is being planned for the World Trade Center site to ensure that future generations never forget the people who died on September 11 in New York City, in Shanksville, Pennsylvania, and at the Pentagon, as well as those who died in the terrorist bombing at the WTC on February 26, 1993. Tremendous coordination across every level of government and the private sector will be essential as the Lower Manhattan recovery projects move from planning to implementation.

The Lower Manhattan Construction Coordination Group (LMCCG) was created to ensure that these projects move forward expeditiously while minimizing the impacts to residents, businesses, workers, commuters, pedestrians and vehicles. Group members include the sponsors of the Lower Manhattan recovery projects: the Lower Manhattan Development Corporation, the Port Authority of New York and New Jersey, the New York State Department of Transportation, the New York City Department of Transportation, the New York City Department of Design and Construction, the Metropolitan Transportation Authority and its relevant subsidiaries. Other agencies with relevant expertise, such as the U.S. Department of Housing and Urban Development, the U.S. Environmental Protection Agency, the Federal Highway Administration, the Federal Transit Administration, New York State Department of Environmental Conservation, and the New York City Department of Environmental Protection, will work with the LMCCG, as will private developers, utility companies and construction firms managing projects in Lower Manhattan.

The rebuilding will be carried out on an ambitious timeline to improve the quality of life downtown, to retain Lower Manhattan's place as the financial capital of the world, and to reenergize our entire regional economy. Lower Manhattan will become one of the most accessible business districts in the world. The LMCCG is committed to ensuring that construction conflicts do not hinder the rebuilding effort.

At the same time, the LMCCG and its constituent agencies are committed to ensuring that the rebuilding adheres to high environmental standards and that the involved agencies maintain close coordination and communication with stakeholders in Lower Manhattan. The LMCCG will facilitate the implementation of the environmental performance commitments agreed to by Lower Manhattan recovery project sponsors. Project sponsors will work together to lessen the potential for adverse environmental impacts from construction activities in areas of special concern, including: air quality; noise and vibration; cultural and historic resources; access and circulation; and economic effects.

The LMCCG will coordinate the communication between project sponsors to facilitate construction activity for the Lower Manhattan recovery projects, exploring, where possible, common protocols for construction projects, coordinating and maintaining a construction schedule of major activities, and discussing schedule and site access conflicts among the projects. The group will also share technical information and data among its members, assist in public information efforts on construction work and progress, and members may relay concerns and complaints back to the group. Environmental best practices methods and appropriate technology will be shared and evaluated and, where appropriate, implemented to reduce pollution, noise and vibration to adjoining neighborhoods.

LOWER MANHATTAN CONSTRUCTION COORDINATION GROUP  
MEMBERS

Lower Manhattan Development Corporation

The Port Authority of New York and New Jersey

New York State Department of Transportation

Metropolitan Transportation Authority--New York City Transit

Metropolitan Transportation Authority—Capital Construction

New York City Department of Transportation

New York City Department of Design and Construction