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Dear Family Member:

Happy New Year. May 2005 bring you and your loved ones comfort and peace.

Approximately one year ago, the distinguished 13-member World Trade Center Site Memorial Competition Jury selected "Reflecting Absence" by Michael Arad and landscape architect Peter Walker as the World Trade Center Memorial. Since then, the design has evolved significantly. The design team, with the assistance of Associate Architect Max Bond, embarked on the Schematic Design process, an intense period of investigation and design advancement, which further develops the physical and programmatic elements of the memorial that will honor all those lost in the terrorist attacks of September 11, 2001 and February 26, 1993.

Attached please find a copy of signature images and further information regarding the memorial. This Schematic Design will now be carried into the Design Development phase where engineering systems and details of the Memorial will be further studied. Please view our website at <a href="https://www.renewnyc.com">www.renewnyc.com</a> for more information. Also feel free to contact Anthoula Katsimatides directly at 212-587-9646 or email her at <a href="mailto:akatsimatides@renewnyc.com">akatsimatides@renewnyc.com</a>, if you have any questions.

As a result of this unprecedented tragedy, millions are expected to come to the World Trade Center site annually to pay their respects to your loved ones by visiting the official World Trade Center Memorial and the below ground interpretive museum, the Memorial Center. For this reason, a 501 (c) (3) private not-for-profit corporation, the World Trade Center Memorial Foundation, has been created. The Foundation's primary responsibility will be to raise funds for, and coordinate the planning and construction of this Memorial. It will also be charged with overseeing the fundraising for the construction of the Memorial Center, the interpretive museum that will preserve artifacts from the attacks and convey individual stories of lives lost, as well as a coordinated campaign with the related cultural facilities to be occupied by the Drawing Center, the International Freedom Center, Joyce International Dance Center, and the Signature Theatre. The Foundation will raise resources, and will own, operate, and govern the entire memorial and cultural complex at the World Trade Center site.

This distinguished Board of Directors, 32 named to date, includes business leaders, victims' family members, and leading philanthropists. Presidents Gerald Ford, Jimmy Carter, George H.W. Bush, and William J. Clinton will serve as Honorary Members and have all pledged their support for the Foundation. John Whitehead will serve as Founding Chairman until such a time a permanent chair is selected by the Board. Governor Pataki, Mayor Bloomberg, and former Mayor Rudolph W. Giuliani will serve as Honorary Trustees.

For additional information about the Foundation and its board members, visit www.WTCMemorialFoundation.org.

We also wanted to provide you with some details about three other new LMDC-sponsored projects. StoryCorps' Listening Booth and September's Mission 9/11 Living Memorial will serve as interim memorials to your loved ones and will eventually enhance the permanent memorial at the World Trade Center site. These innovative projects are the beginning of preserving your loved ones' individual stories, through both an on-line format and oral recordings, for the benefit of future generations. Please take the time to learn about them and make use of these very powerful resources. The WTC Tribute Visitors' Center, launched by the September 11th Families' Association, will be a place for visitors to go during the development of the memorial that will convey the loss of your loved ones and the impacts of September 11th.

Finally, the Port Authority recently announced a procedure that allows you and your loved ones, as well as WTC survivors, to view some 8,000 personal photographs that were recovered and restored after September 11<sup>th</sup>. We have also attached those instructions for your benefit.

As always, the LMDC remains committed to keeping you up to date on the status of the World Trade Center Memorial process and other related issues. Please feel free to call or write with any questions you may have. Thank you.

Very truly yours,

K M. Hoge

Kevin M. Rampe

President